

Standard Risk Register

Report Date	23 Oct 2015
Risk Status	Open
Risk Area	Better Care Fund
Control Status	Existing
Action Status	Outstanding

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Risk Ref	Risk Title	Cause & Effect	Inherent Risk Priority	Risk Control	Residual Risk Priority	Action Required	To be implemented by	Person Responsible
BCF 1	Financial flows do not match activity flows Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	Complex system with unsophisticated financial flows. Decreased activity in one part of the system results in increased activity and costs in another part of the system. Increased activity in all parts of the system. Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	I = 4 4L = 16 (16)	Scorecard with whole system KPIs Model impact of changes through the profit and loss model	I = 4 4L = 16 (16)		-	
BCF 5	National targets not met Risk Owner: Lesley Perkin Delegated Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	BCF targets affected by a wide range of factors such as system demand and population growth/ageing. Impact on these metrics by relatively small changes to services not visible. Services funded from BCF do not all have either a direct or short term impact on the national metrics Metrics not met. Risk Owner: Lesley Perkin Delegated Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	I = 4 4L = 16 (16)	Links established between Integrated Care Programme Board and Urgent Care JET to ensure all related actions understood and reporting clear.	I = 4 4L = 16 (16)		-	
BCF 2	Lack of whole system alignment of strategies Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	Complex systems with conflicting priorities and strategies Misaligned programmes with gaps, duplication and lack of benefits realisation Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	I = 4 4L = 16 (16)	Use robust programme management to ensure all parties aware of projects, impacts and implications Clear governance of all projects to ensure clarity on where decisions to be made on various projects	I = 3 3L = 9 (9)		-	

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BCF 3	Lack of trust destabilises partnership Risk Owner: Lesley Perkin Delegated Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	Pressure on organisations and lack of trust. Reluctance to take leaps of faith Partnership destabilised. Leaps of faith not taken so changes not effected. Risk Owner: Lesley Perkin Delegated Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	I = 4 3L = 12 (12)	Patient stories describe impact across the system Governance and structures correct Early and sustained engagement with stakeholders	I = 3 3L = 9 (9)		-	
BCF 4	Different languages and lack of understanding impacts on implementation Risk Owner: Lesley Perkin Delegated Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	Regulatory frameworks and context such as the commissioner/provider split and local accountability arrangements. Plans not implemented at scale and pace and benefits not realised. Risk Owner: Lesley Perkin Delegated Risk Owner: Lesley Perkin Last Updated: 08 Jul 2015	I = 3 3L = 9 (9)	Whole system workshops to share constraints and increase understanding of frameworks within which partners operate.	I = 3 2L = 6 (6)		-	